

Part IIISTatement of Program Service Accomplishments

1 Briefly describe the organization’s mission

Texas Christian University is an institution of higher education which includes eight major academic units Liberal Arts, Science and Engineering, Business, Education, Fine Arts, Communication, Honors, and Nursing and Health Sciences TCU's mission statement is "To educate individuals to think and act as ethical leaders and responsible citizens in the global community " Our Vision is to create a world-class, values-centered university experience for our students Our Core Values are academic achievement, personal freedom and integrity, the dignity and respect of the individual, and a heritage of inclusiveness, tolerance and service

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

☐ Yes

☒ No

If “Yes,” describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

☐ Yes

☒ No

If “Yes,” describe these changes on Schedule O

4

Describe the exempt purpose achievements for each of the organization’s three largest program services by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a	(Code) (Expenses \$ 198,716,491 including grants of \$ 81,997,831) (Revenue \$ 241,167,638)
	"INSTRUCTION AND FINANCIAL AID " TCU provides instruction for approximately 8,853 students TCU is a diverse learning community offering over 100 undergraduate majors, and graduate education in more than 60 programs, ranging from theoretical to applied, with academic and professional programs offered across more than 40 disciplines/departments TCU is recognized as a pioneer in higher education, TCU was the first university to offer undergraduate degrees in electronic business, international communication and ballet Eighty-Four percent of our professors hold the highest degrees in their fields and equally important, they care about undergraduate education TCU rolls across some 260 picturesque tree-lined acres Students benefit from the strengths and resources of larger institutions but in a small college environment They can choose from many undergraduate areas of study, participate in innovative programs such as entrepreneurship and nurse anesthesia, and take part in service learning Their professors are leaders in their fields, and academics are rigorous A global perspective permeates TCU, and students have numerous opportunities to study abroad With a 14 1 student/faculty ratio, TCU demonstrates commitment to highly personalized education and a teacher-scholar model that results in close, mentoring relationships TCU fosters discovery, creativity and leadership It's a culture that enables the search for meaning and success TCU is committed to creating a campus environment that supports and promotes superior research, premier creative activities, and innovative scholarly pursuits The AddRan College of Liberal Arts is the largest college on campus and offers programs in the humanities, foreign languages, pre-law and social sciences The college is also closely associated with the John V Roach Honors College in support of excellence in scholarship The Neeley School of Business has been nationally ranked in several outlets, including Business Week (2010) as 30th in its ranking of the best undergraduate business programs and US News and World Report (2009) as the 18th best undergraduate entrepreneurship program TCU's accounting graduates have had the #1 CPA exam pass rate in Texas for the August exam periods in 2008 and 2009 The College of Education prepares teachers for both elementary and secondary school levels, as well as educational leadership and counseling The teacher preparation program has been commended by the Texas Education Agency and awarded the Certificate of Distinction by the International Reading Association The College boasts a 100 percent teacher placement rate and near 100 percent pass rate on the state certification exams It has special concentrations in urban education, special education, and mathematics and science education The John V Roach Honors College offers students an educational experience of the finest quality, as well as unparalleled opportunities for intellectual and personal growth The College provides a selection of opportunities for scholarship and research, experiential learning, and interdisciplinary study Honors students graduate with the major of their choice, while fine tuning their knowledge of the world and distinguishing themselves through graduation from a prestigious Honors College Within the past year, our students have won the Scoville Fellowship and been finalists for the Marshall Scholarship and Fulbright Scholarships In the Harns College of Nursing & Health Sciences, students who study Nursing and Health Sciences or who major in nursing, communication sciences and disorders, kinesiology, social work and nurse anesthesia, are all dedicated to improving the lives of people Nursing graduates earn the highest licensing pass rates in Texas The masters program in nursing received 10 years of accreditation with no recommendations in 2008 The accreditation award indicates the program is of the highest quality and meets national standards The College of Science & Engineering offers majors in mathematics, physical sciences, psychology, computer science, engineering, and nutritional science It is becoming a leader in the fields of energy and sustainability with TCU's Energy Institute and The Institute of Environmental Studies leading an interdisciplinary effort The Prehealth Professions Program has been long known for an acceptance rate at professional schools of about twice the national average The Institute of Child Development which is part of the College is having an important impact in the lives of at-risk children through research, intervention, and therapy A standard of excellence can be found throughout the College of Fine Arts including programs in art, art history, graphic design, classical and contemporary dance and design merchandising and textiles The School of Music has enjoyed a long association with the Van Cliburn International Piano Competition, and the Department of Theatre has recently won acclaim for its summer Trinity Shakespeare Festival Top professors and experts in programs that include journalism, film television and digital media, advertising/public relations and communication in human relations lead the College of Communication In 2009, TCU's advertising campaigns team was named among the Top 10 among all American universities and was the highest-ranked in Texas and the Southwest TCU also offers a Ranch Management Program in addition to a broad array of extended education opportunities TCU provides internal grant resources which are available to the colleges and schools for the purpose of sponsoring new and innovative ideas for instruction These resources are awarded on the basis of merit through a competitive proposal review process TCU is committed to fostering innovation through this approach as a means to support continuous improvement in academic programming TCU is committed to enrolling talented, motivated students from diverse backgrounds To that end, TCU offers a full range of scholarships, financial aid, and financing options to families of all income levels Approximately 80 percent of TCU students receive some type of assistance from the Office of Scholarships and Financial Aid

4b	(Code) (Expenses \$ 84,398,434 including grants of \$ 0) (Revenue \$ 53,885,466)
	"AUXILIARY ACTIVITIES " Texas Christian University operates auxiliary activities that exist to furnish goods or services to students, faculty, and staff, and that charge a fee directly related to, although not necessarily equal to, the cost of the goods or services Auxiliary activities at Texas Christian University consist primarily of residence halls, dining services, intercollegiate athletics, the university bookstore, the executive MASTERS OF BUSINESS ADMINISTRATION program AT THE NEELEY SCHOOL OF BUSINESS, the laboratory school for learning disabled students, early childhood education programs, and music preparatory programs Texas Christian University is primarily a residential campus, with almost one half of the undergraduate population living on campus


















4c	(Code) (Expenses \$ 29,435,267 including grants of \$ 0) (Revenue \$ 2,717,738)
	"STUDENT SERVICES " Texas Chstrian University offers student services in which the primary purpose is to contribute to the student's emotional and physical well-being and to his or her intellectual, cultural, and social development outside the context of the formal instruction program Student services consists primarily of the health and counseling center, office of admissions, registrar, student development services, career center, campus life, campus recreation, campus ministry, student governance, student activities, community involvement, intercultural and outreach services, I D card office, and orientation

4d	Other program services (Describe in Schedule O) See also Additional Data for Description
	(Expenses \$ 33,790,956 including grants of \$ 0) (Revenue \$ 3,337,739)

4e	Total program service expenses➤\$ 346,341,148
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Part IV

Checklist of Required Schedules

		Yes	No					
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1	Yes					
2	Is the organization required to complete Schedule B, Schedule of Contributors? 	2	Yes					
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No				
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No				
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5						
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6		No				
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II 	7		No				
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	Yes					
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9		No				
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10	Yes					
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. 	11	Yes					
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.							
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.							
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.							
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.							
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.							
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.							
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII 	12	Yes					
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? <table><tr><th>Yes</th><th>No</th></tr><tr><td></td><td>No</td></tr></table> 	Yes	No		No	12A		No
Yes	No							
	No							
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional							
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 	13	Yes					
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No				
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I 	14b	Yes					
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II 	15		No				
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III 	16		No				
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I 	17	Yes					
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 	18	Yes					
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III 	19		No				
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		No				

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to line 25</i>	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable	1a	10,974	
	b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?			1c	Yes
2a	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return	2a	4,955	
	b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)			
3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?			3a	Yes
b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O			3b	Yes
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			4a	No
b If "Yes," enter the name of the foreign country: <input type="text"/> See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts				
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a	No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			5b	No
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?			5c	
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?			6a	No
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			6b	
7 Organizations that may receive deductible contributions under section 170(c).				
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			7a	Yes
b If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Yes
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			7c	No
d If "Yes," indicate the number of Forms 8282 filed during the year			7d	
e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			7e	No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			7f	No
g For all contributions of qualified intellectual property, did the organization file Form 8899 as required?			7g	
h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?			7h	
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			8	
9 Sponsoring organizations maintaining donor advised funds.				
a Did the organization make any taxable distributions under section 4966?			9a	
b Did the organization make a distribution to a donor, donor advisor, or related person?			9b	
10 Section 501(c)(7) organizations. Enter				
a Initiation fees and capital contributions included on Part VIII, line 12			10a	
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			10b	
11 Section 501(c)(12) organizations. Enter				
a Gross income from members or shareholders			11a	
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			11b	
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?			12a	
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year			12b	

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body . . .	1a	47	
b	Enter the number of voting members that are independent . . .	1b	41	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . .	3		No
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4	Yes	
5	Did the organization become aware during the year of a material diversion of the organization's assets? . . .	5		No
6	Does the organization have members or stockholders?	6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . .	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	Yes	

Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14		No
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed▶
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply. <input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶ CHERYL WILSON 2800 S UNIVERSITY DRIVE FORT WORTH, TX 761290001 (817) 257-7753

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

☐ Check this box if the organization did not compensate any current or former officer, director, trustee or key employee

[illegible]

1b	Total	6,912,755	0	1,230,728
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2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization

209

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
LINBECK GROUP LLC 201 MAIN STREET SUITE 1801 FORT WORTH, TX 76102	CONSTRUCTION SRVS	19,235,585
H C BECK LTD 1807 ROSS AVENUE SUITE 500 DALLAS, TX 75201	CONSTRUCTION SRVS	11,960,781
SODEXO INC AFFILIATES PO BOX 536922 ATLANTA, GA 30353	DINING SERVICES	11,422,165
HILL WILKINSON CONSTRUCTION GROUP 800 KLEIN ROAD SUITE 100 PLANO, TX 75074	CONSTRUCTION SRVS	2,195,598
HAHNFELD HOFFER STANFORD 200 BAILEY AVENUE SUITE 200 FORT WORTH, TX 76107	ARCHITECTURE	1,223,224

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization

66

Part VIII

Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns . . .	1a				
	b	Membership dues	1b	219,838			
	c	Fundraising events	1c	551,005			
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	11,502,077			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	27,804,001			
	g	Noncash contributions included in lines 1a-1f \$ 1,181,805					
	h	Total. Add lines 1a-1f		40,076,921			
Program Service Revenue	2a	TUITION AND FEES	Business Code	241,167,638	241,167,638		
	b	RESIDENTIAL ADMINISTRATION		21,979,625	21,979,625		
	c	DINING SERVICES		13,409,520	13,409,520		
	d	ATHLETICS AND CAMPUS RECREATION	713,940	14,382,047	13,864,580	517,467	
	e	UNIVERSITY BOOKSTORE		1,567,649	1,567,649		
	f	All other program service revenue		9,126,141	9,111,240	14,901	
	g	Total. Add lines 2a-2f		301,632,620			
	Other Revenue	3	Investment income (including dividends, interest and other similar amounts)		8,708,080	0	8,980
4		Income from investment of tax-exempt bond proceeds . .		386			386
5		Royalties		16,459,406			16,459,406
6a		Gross Rents	(i) Real 640,504 (ii) Personal 125,666				
b		Less rental expenses		25,989			
c		Rental income or (loss)	640,504 99,677				
d		Net rental income or (loss)		740,181	8,329	91,348	640,504
7a		Gross amount from sales of assets other than inventory	(i) Securities 523,702,217 (ii) Other 267,726				
b		Less cost or other basis and sales expenses	501,801,639 1,377,615				
c		Gain or (loss)	21,900,578 -1,109,889				
d		Net gain or (loss)		20,790,689		-587,334	21,378,023
8a		Gross income from fundraising events (not including \$ 551,005 of contributions reported on line 1c) See Part IV, line 18	a 349,518				
b		Less direct expenses	b 316,713				
c		Net income or (loss) from fundraising events . .		32,805			32,805
9a		Gross income from gaming activities See Part IV, line 19	a				
b		Less direct expenses	b				
c		Net income or (loss) from gaming activities . .		0			
10a		Gross sales of inventory, less returns and allowances .	a 275,827				
b		Less cost of goods sold	b 108,172				
c		Net income or (loss) from sales of inventory . .		167,655			167,655
	Miscellaneous Revenue	Business Code					
11a	BRITE ADMIN AND MAINTENANCE FEE		1,033,177			1,033,177	
b	ANNUITY INCOME		232,910			232,910	
c	ALUMNI EVENTS		466,864			466,864	
d	All other revenue		1,080,754			1,080,754	
e	Total. Add lines 11a-11d		2,813,705				
12	Total revenue. See Instructions		391,422,448	301,108,581	45,362	50,191,584	

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	16,000	16,000		
2	Grants and other assistance to individuals in the U S See Part IV, line 22	81,997,831	81,997,831		
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	4,643,534	799,838	3,488,706	354,990
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	122,786,829	110,742,494	7,668,702	4,375,633
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	17,326,088	14,538,743	2,057,534	729,811
9	Other employee benefits	19,217,053	17,281,211	1,222,535	713,307
10	Payroll taxes	8,568,055	7,591,529	597,174	379,352
11	Fees for services (non-employees)				
a	Management	0			
b	Legal	413,574	124,628	282,319	6,627
c	Accounting	529,900	4,250	525,650	
d	Lobbying	0			
e	Professional fundraising See Part IV, line 17	63,359			63,359
f	Investment management fees	0			
g	Other	14,977,770	12,818,822	2,002,771	156,177
12	Advertising and promotion	1,793,894	1,246,390	547,504	
13	Office expenses	14,174,124	12,565,479	977,344	631,301
14	Information technology	2,147,082	1,842,536	280,792	23,754
15	Royalties	0			
16	Occupancy	16,516,075	15,734,842	752,435	28,798
17	Travel	13,796,018	12,781,695	709,629	304,694
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	776,680	611,337	125,527	39,816
20	Interest	8,039,212	7,466,636	570,577	1,999
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	30,757,775	29,038,129	1,539,847	179,799
23	Insurance	503,114	481,113	22,001	
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
a	FOOD SERVICES	11,383,232	10,779,267	378,273	225,692
b	DUES AND SUBSCRIPTIONS	5,062,573	4,773,722	247,585	41,266
c	INSTRUCTION, RESEARCH & LAB	1,434,107	1,407,865	21,436	4,806
d	MISCELLANEOUS EXPENSES	2,272,192	1,696,791	561,727	13,674
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	379,196,071	346,341,148	24,580,068	8,274,855
26	Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X

Balance Sheet

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing			6,388,880	1	8,523,874
	2	Savings and temporary cash investments			229,492	2	3,923,225
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			26,250,255	4	27,842,010
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L				5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L				6	
	7	Notes and loans receivable, net				7	
	8	Inventories for sale or use			962,790	8	943,159
	9	Prepaid expenses and deferred charges			9,109,059	9	10,552,761
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	810,448,906			
	b	Less accumulated depreciation	10b	262,814,641	516,310,241	10c	547,634,265
	11	Investments—publicly traded securities			498,737,442	11	481,085,211
	12	Investments—other securities See Part IV, line 11			396,847,283	12	472,371,140
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			147,720,000	15	148,272,253
	16	Total assets. Add lines 1 through 15 (must equal line 34)			1,602,555,442	16	1,701,147,898
Liabilities	17	Accounts payable and accrued expenses			40,736,776	17	43,103,748
	18	Grants payable				18	
	19	Deferred revenue			20,604,509	19	19,489,315
	20	Tax-exempt bond liabilities			270,827,331	20	268,566,722
	21	Escrow or custodial account liability Complete Part IV of Schedule D				21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties			378,875	24	0
	25	Other liabilities Complete Part X of Schedule D			61,331,418	25	70,293,519
	26	Total liabilities. Add lines 17 through 25			393,878,909	26	401,453,304
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets			776,372,312	27	829,472,740
	28	Temporarily restricted net assets			151,318,310	28	168,723,030
	29	Permanently restricted net assets			280,985,911	29	301,498,824
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other funds				32	
	33	Total net assets or fund balances			1,208,676,533	33	1,299,694,594
	34	Total liabilities and net assets/fund balances			1,602,555,442	34	1,701,147,898

Part XI **Financial Statements and Reporting**

	Yes	No
1 Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? . .		No
b Were the organization's financial statements audited by an independent accountant? 	Yes	
c If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O . . .	Yes	
d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis		
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 	Yes	
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits . .	Yes	

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public
Inspection

Name of the organization TEXAS CHRISTIAN UNIVERSITY	Employer identification number 75-0827465
--	--

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1

☐

A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**
- 2

☒

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support?
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public Support. Subtract line 5 from line 4						

Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets						
11 Total support (Add lines 7 through 10)						
12 Gross receipts from related activities, etc (See instructions)					12	
13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage						
14 Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f))		14				
15 Public Support Percentage for 2008 Schedule A, Part II, line 14		15				
16a 33 1/3% support test—2009. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
b 33 1/3% support test—2008. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
17a 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization						
b 10%-facts-and-circumstances test—2008. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization						
18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions						

Part IIISupport Schedule for Organizations Described in IRC 509(a)(2)
(Complete only if you checked the box on line 9 of Part I.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3Gross receipts from activities that are not an unrelated trade or business under section 513						
4Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5The value of services or facilities furnished by a governmental unit to the organization without charge						
6Total. Add lines 1 through 5						
7aAmounts included on lines 1, 2, and 3 received from disqualified persons						
bAmounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
cAdd lines 7a and 7b						
8Public Support (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9Amounts from line 6						
10aGross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
bUnrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
cAdd lines 10a and 10b						
11Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13Total support (Add lines 9, 10c, 11 and 12.)						
14First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage

15Public Support Percentage for 2009 (line 8 column (f) divided by line 13 column (f))	15	
16Public support percentage from 2008 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17Investment income percentage for 2009 (line 10c column (f) divided by line 13 column (f))	17	
18Investment income percentage from 2008 Schedule A, Part III, line 17	18	
19a33 1/3% support tests—2009. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization		
b33 1/3% support tests—2008. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization		
20Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions		

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

SCHEDULE D

(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.**
▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization
TEXAS CHRISTIAN UNIVERSITY

Employer identification number

75-0827465

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes<input type="checkbox"/> No</div>	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit <div><input type="checkbox"/> Yes<input type="checkbox"/> No</div>	

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1	Purpose(s) of conservation easements held by the organization (check all that apply) <div><input type="checkbox"/> Preservation of land for public use (e g , recreation or pleasure)<input type="checkbox"/> Preservation of an historically importantly land area<input type="checkbox"/> Protection of natural habitat<input type="checkbox"/> Preservation of a certified historic structure<input type="checkbox"/> Preservation of open space</div>											
2	Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year											
		<table><tr><td></td><td>Held at the End of the Year</td></tr><tr><td>a</td><td>Total number of conservation easements</td></tr><tr><td>b</td><td>Total acreage restricted by conservation easements</td></tr><tr><td>c</td><td>Number of conservation easements on a certified historic structure included in (a)</td></tr><tr><td>d</td><td>Number of conservation easements included in (c) acquired after 8/17/06</td></tr></table>		Held at the End of the Year	a	Total number of conservation easements	b	Total acreage restricted by conservation easements	c	Number of conservation easements on a certified historic structure included in (a)	d	Number of conservation easements included in (c) acquired after 8/17/06
	Held at the End of the Year											
a	Total number of conservation easements											
b	Total acreage restricted by conservation easements											
c	Number of conservation easements on a certified historic structure included in (a)											
d	Number of conservation easements included in (c) acquired after 8/17/06											
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶ _____											
4	Number of states where property subject to conservation easement is located ▶ _____											
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? <div><input type="checkbox"/> Yes<input type="checkbox"/> No</div>											
6	Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶ _____											
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____											
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? <div><input type="checkbox"/> Yes<input type="checkbox"/> No</div>											
9	In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements											

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a	If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items	
b	If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items	
	(i) Revenues included in Form 990, Part VIII, line 1	▶ \$ _____ 0
	(ii) Assets included in Form 990, Part X	▶ \$ _____ 1,255,160
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items	
a	Revenues included in Form 990, Part VIII, line 1	▶ \$ _____
b	Assets included in Form 990, Part X	▶ \$ _____

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☒

Public exhibition

d

☐

Loan or exchange programs

b

☒

Scholarly research

e

☐

Other

c

☐

Preservation for future generations

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☒ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current Year	(b)Prior Year	(c)Two Years Back	(d)Three Years Back	(e)Four Years Back
1a Beginning of year balance	945,328,755	1,248,922,613			
b Contributions	11,230,479	11,853,845			
c Investment earnings or losses	139,595,513	-258,152,527			
d Grants or scholarships	8,901,312	9,040,576			
e Other expenditures for facilities and programs	49,091,798	48,254,600			
f Administrative expenses					
g End of year balance	1,038,161,637	945,328,755			

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 56 428 % %

b

Permanent endowment ▶ 28 977 % %

c

Term endowment ▶ 14 595 % %

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

3a(i)

Yes

No

(ii) related organizations

3a(ii)

No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land	22,805,586	22,117,527		44,923,113
b Buildings	0	590,962,724	174,397,241	416,565,483
c Leasehold improvements	0	0		
d Equipment	0	99,329,055	63,402,330	35,926,725
e Other		75,234,014	25,015,070	50,218,944
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) ▶				547,634,265

Part XI

Reconciliation of Change in Net Assets from Form 990 to Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	391,422,448
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	379,196,071
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	12,226,377
4	Net unrealized gains (losses) on investments	4	78,632,616
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	159,067
9	Total adjustments (net) Add lines 4 - 8	9	78,791,683
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	91,018,060

Part XII

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	382,434,918
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	78,632,616
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV)	2d	-88,071,020
e	Add lines 2a through 2d	2e	-9,438,404
3	Subtract line 2e from line 1	3	391,873,322
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	-450,874
c	Add lines 4a and 4b	4c	-450,874
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	391,422,448

Part XIII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	291,416,858
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIV)	2d	450,874
e	Add lines 2a through 2d	2e	450,874
3	Subtract line 2e from line 1	3	290,965,984
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	88,230,087
c	Add lines 4a and 4b	4c	88,230,087
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	379,196,071

Part XIV

Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
SPECIAL COLLECTIONS	SCHEDULE D, PART III, LINE 1B AND SCHEDULE D, PART III, LINE 4	TCU'S financial statement footnotes state the following with regards to collections of art, historical treasures, or other similar assets Contributions of art are generally not recorded on the books of the University when received, unless a readily determinable fair value is available at the date of gift The Speaker Jim Wright Collection, which was donated to the university in 1989 and consists of 1074 linear feet of papers, photographs, audiovisual material, books, and memorabilia, documents the political career of the former Speaker of the House The collection allows research in the areas of history and political science by students, faculty, and other scholars TCU also holds a collection of Andy Warhol photography, which was donated to the University in May of 2008 by the Warhol Foundation in New York, NY 152 Andy Warhol prints were provided to TCU by the Andy Warhol Photographic Legacy Program, and this collection is held in the School of Art and Art History The Oscar E Monnig Meteorite Collection was cataloged by the American Meteorite Laboratory, Denver, Colorado, and was donated to Texas Christian University from 1978 to 1986 and was opened for the public on February 1, 2003 The collection contains over 1,600 different meteorites This collection provides education to students by providing opportunities to explore the mysteries of meteorites Students can learn how to identify a meteorite, experience a hands-on encounter with different types of meteorites, and create their own terrestrial impact crater
ENDOWMENT FUNDS	SCHEDULE D, PART V, LINE 4	THE UNIVERSITY HAS ADOPTED INVESTMENT AND SPENDING POLICIES FOR ENDOWMENT ASSETS THAT ATTEMPT TO PROVIDE A PREDICTABLE STREAM OF FUNDING TO PROGRAMS SUPPORTED BY ITS ENDOWMENT WHILE SEEKING TO MAINTAIN THE PURCHASING POWER OF THE ENDOWMENT ASSETS THE UNIVERSITY'S ENDOWMENT CONSISTS OF INDIVIDUAL ENDOWMENT FUNDS ESTABLISHED FOR A VARIETY OF PURPOSES INCLUDING BOTH DONOR-RESTRICTED ENDOWMENT FUNDS AND FUNDS DESIGNATED BY THE BOARD OF TRUSTEES TO FUNCTION AS ENDOWMENTS ENDOWMENT FUNDS PRIMARILY SUPPORT THE UNIVERSITY'S UNRESTRICTED SUPPORT, RESEARCH AND EDUCATION PROGRAMS, SCHOLARSHIPS, ENDOWED CHAIRS, PROPERTY AND EQUIPMENT, AND OTHER PROGRAMS
UNCERTAIN TAX POSITIONS UNDER FIN 48	SCHEDULE D, PART X, LINE 2	TCU's financial statement footnotes state the following with regards to the liability for uncertain tax positions under FIN 48 The University has concluded that it does not have any unrecognized tax benefits resulting from current or prior period tax positions Accordingly, no additional disclosures have been made on the financial statements regarding uncertain tax provisions The University does not have any outstanding interest or penalties, and none have been recorded in the statement of activities for the years ended May 31, 2010 and 2009
SCHEDULE D	PART XI, LINE 8	OFFICER COMPENSATION OF ASSOCIATE VICE CHANCELLOR FOR FACILITIES CAPITALIZED 159,067 TOTAL LINE 8 159,067
SCHEDULE D	PART XII, LINE 2D	STUDENT FINANCIAL AID (81,997,831) POSTRETIREMENT BENEFIT CHANGES (5,246,457) OFFICER COMPENSATION OF CIO AS REDUCTION TO INVESTMENT INCOME (826,732) TOTAL LINE 2D (88,071,020)
SCHEDULE D	PART XII, LINE 4B	TCU PRESS COST OF GOODS SOLD RECLASS (108,172) TCU SPECIAL EVENTS RECLASS (316,713) GOVISION DEPRECIATION RECLASS (25,989) TOTAL LINE 4B (450,874)
SCHEDULE D	PART XIII, LINE 2D	TCU PRESS COST OF GOODS SOLD RECLASS 108,172 TCU SPECIAL EVENTS RECLASS 316,713 GOVISION DEPRECIATION RECLASS 25,989 TOTAL LINE 2D 450,874
SCHEDULE D	PART XIII, LINE 4B	STUDENT FINANCIAL AID 81,997,831 POSTRETIREMENT BENEFIT CHANGES 5,246,457 OFFICER COMPENSATION OF CIO AS REDUCTION TO INVESTMENT INCOME 826,732 OFFICER COMPENSATION OF ASSOCIATE VICE CHANCELLOR FOR FACILITIES CAPITALIZED 159,067 TOTAL LINE 4B 88,230,087

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13,
or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2009

Open to Public
Inspection

Name of the organization TEXAS CHRISTIAN UNIVERSITY	Employer identification number 75-0827465
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	YES	NO
1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	Yes	
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	Yes	
3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain TCU follows a racially nondiscriminatory policy as to students and enrolls students of racial minority groups in meaningful numbers TCU includes a statement of its racially nondiscriminatory policy toward students in its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships TCU does not publicize its policy through newspaper or broadcast media since TCU is a national university and draws a substantial percentage of its students nationwide from widespread geographic sections of the country	Yes	
4 Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990)	Yes	
5 Does the organization discriminate by race in any way with respect to a Students' rights or privileges? b Admissions policies? c Employment of faculty or administrative staff? d Scholarships or other financial assistance? e Educational policies? f Use of facilities? g Athletic programs? h Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Schedule O (Form 990)		No
6a Does the organization receive any financial aid or assistance from a governmental agency?	Yes	
6b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990)		No
7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form 990)	Yes	

SCHEDULE F
(Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2009

Open to Public
Inspection

Name of the organization
TEXAS CHRISTIAN UNIVERSITY

Employer identification number
75-0827465

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- 1

For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

Yes

No
- 2

For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States
- 3

Activites per Region (Use Schedule F-1 (Form 990) if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the Caribbean	0	0	Program Services	SEE SCHEDULE O	52,558
East Asia and the Pacific	0	0	Program Services	SEE SCHEDULE O	204,434
Europe (Including Iceland and Greenland)	0	0	Program Services	SEE SCHEDULE O	1,713,417
North America	0	0	Program Services	SEE SCHEDULE O	296,975
Russia and the Newly Independent States	0	0	Program Services	SEE SCHEDULE O	1,210
South America	0	0	Program Services	SEE SCHEDULE O	127,323
South Asia	0	0	Program Services	SEE SCHEDULE O	15,089
Sub-Saharan Africa	0	0	Program Services	SEE SCHEDULE O	54,479
Central America and the Caribbean			Investments		
Europe (Including Iceland and Greenland)			Investments		
Totals ►	0	0			2,465,485

1

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶ _____

3 Enter total number of other organizations or entities ▶ _____

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed.

[illegible]

Complete this part to provide the information required in Part I, line 2, and any additional information.

[illegible]

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19,
or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

2009

Open to Public Inspection

Name of the organization
TEXAS CHRISTIAN UNIVERSITY

Employer identification number
75-0827465

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.

- 1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- a

☒

Mail solicitations

e

☒

Solicitation of non-government grants

b

☒

Internet and e-mail solicitations

f

☒

Solicitation of government grants

c

☒

Phone solicitations

g

☒

Special fundraising events

d

☒

In-person solicitations
- 2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising activities?

☒ Yes ☐ No
- b

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

(i) Name of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
PENTERA INC	GIFT NEWSLETTERS		No	0	27,784	0
WASHBURN MCGOLDRICK INC	CONSULTING		No	0	21,812	0
THE PURSUANT GROUP INC	STRATEGY STUDY		No	0	7,500	0
Total ▶				0	57,096	0

3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

Part II Fundraising Events.

Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

Revenue			(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events	
			<u>GOLF TOURNAMENT</u>	<u>AUCTION</u>	<u>13</u>	(Add col (a) through	
			(event type)	(event type)	(total number)	col (c))	
	1	Gross receipts	200,839	174,970	688,843	1,064,652	
	2	Less Charitable contributions	125,779	139,050	450,305	715,134	
3	Gross income (line 1 minus line 2)	75,060	35,920	238,538	349,518		
Direct Expenses	4	Cash prizes	0	0	0	0	
	5	Non-cash prizes	0	0	0	0	
	6	Rent/facility costs	0	0	0	0	
	7	Food and beverages	28,665	8,691	107,183	144,539	
	8	Entertainment	0	0	0	0	
	9	Other direct expenses	49,450	14,231	108,493	172,174	
	10	Direct expense summary Add lines 4 through 9 in column (d) ▶					316,713
	11	Net income summary Combine lines 3, column d, and line 10. ▶					32,805

Part III Gaming.

Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming
					(Add col (a) through col (c))
Revenue	1	Gross revenue			
	2	Cash prizes			
Direct Expenses	3	Non-cash prizes			
	4	Rent/facility costs			
	5	Other direct expenses			
	6	Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No
	7	Direct expense summary Add lines 2 through 5 in column (d)			
	8	Net gaming income summary Combine lines 1, column d, and line 7			

		Yes	No
9	Enter the state(s) in which the organization operates gaming activities _____		
a	Is the organization licensed to operate gaming activities in each of these states?	9a	
b	If "No," Explain _____ _____		
10a	Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?	10a	
b	If "Yes," Explain _____ _____		
11	Does the organization operate gaming activities with nonmembers?	11	
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?	12	

		Yes	No
13	Indicate the percentage of gaming activity operated in		
a	The organization's facility 13a		
b	An outside facility 13b		
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
Name ► _____			
Address ► _____			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	15a	
b	If "Yes," enter the amount of gaming revenue received by the organization ► \$ _____ and the amount of gaming revenue retained by the third party ► \$ _____		
c	If "Yes," enter name and address		
Name ► _____			
Address ► _____			
16	Gaming manager information		
Name ► _____			
Gaming manager compensation ► \$ _____			
Description of services provided ► _____			
<input type="checkbox"/> Director/officer <input type="checkbox"/> Employee <input type="checkbox"/> Independent contractor			
17	Mandatory distributions		
a	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	17a	
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ _____		

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Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

DLN: 93493105004401

OMB No 1545-0047

2009

Open to Public
Inspection

Name of the organization
TEXAS CHRISTIAN UNIVERSITY

Employer identification number
75-0827465

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed ☐

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FORT WORTH CHAMBER OF COMMERCE777 TAYLOR ST STE 900 FT WORTH FORT WORTH, TX 761024997	750275060	501(C)(6)	10,000	0	FMV	NONE	ECONOMIC DEVELOPMENT
FORT WORTH CHAMBER FOUNDATION INC777 TAYLOR ST STE 900 FT WORTH FORT WORTH, TX 761024997	751804931	501(C)(3)	6,000	0	FMV	NONE	HERITAGE TRAILS SPONSORSHIP

2

Enter total number of section 501(c)(3) and government organizations

1

3

Enter total number of other organizations

1

Part III **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Use Schedule I-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
Financial Aid Expense	5114	61,490,964	0	NONE	NONE
Graduate Financial Aid	739	8,694,855	0	NONE	NONE
Grants in Aid	246	2,890,383	0	NONE	NONE
Stipends	57	3,305,453	0	NONE	NONE
Texas Equalization Grant	155	5,616,176	0	NONE	NONE

Part IV **Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

[illegible]

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization
TEXAS CHRISTIAN UNIVERSITY

Employer identification number
75-0827465

Part I

Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items <div><div><input checked="" type="checkbox"/> First-class or charter travel</div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input checked="" type="checkbox"/> Health or social club dues or initiation fees</div><div><input checked="" type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div>		
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain		No
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	Yes	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply <div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div><div><input type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization <div><div>a Receive a severance payment or change-of-control payment?</div><div>b Participate in, or receive payment from, a supplemental nonqualified retirement plan?</div><div>c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III</div></div>		No
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of <div><div>a The organization?</div><div>b Any related organization? If "Yes," to line 5a or 5b, describe in Part III</div></div>	Yes	No
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of <div><div>a The organization?</div><div>b Any related organization? If "Yes," to line 6a or 6b, describe in Part III</div></div>		No
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	Yes	
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	Yes	

Part II

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
VICTOR J BOSCHINI JR	(i)	597,602	0	52,187	105,667	131,059	886,515	0
	(ii)	0	0	0	0	0	0	0
RAYMOND NOWELL DONOVAN	(i)	351,304	0	28,077	0	40,883	420,264	0
	(ii)	0	0	0	0	0	0	0
BRIAN G GUTIERREZ	(i)	295,744	0	18,721	30,000	41,703	386,168	0
	(ii)	0	0	0	0	0	0	0
JAMES R HILLE	(i)	439,983	0	25,380	295,600	40,571	801,534	0
	(ii)	0	0	0	0	0	0	0
LARRY D LAUER	(i)	162,514	0	13,831	0	28,950	205,295	0
	(ii)	0	0	0	0	0	0	0
DONALD B MILLS	(i)	174,465	0	17,780	0	30,368	222,613	0
	(ii)	0	0	0	0	0	0	0
DANNY B MORRISON JR	(i)	252,846	52,761	44,511	0	15,448	365,566	0
	(ii)	0	0	0	0	0	0	0
WILLETT R STALLWORTH	(i)	183,617	0	1,043	15,000	22,686	222,346	0
	(ii)	0	0	0	0	0	0	0
TRACY D SYLER-JONES	(i)	141,397	0	8,304	0	26,906	176,607	0
	(ii)	0	0	0	0	0	0	0
DONALD J WHELAN JR	(i)	290,624	0	15,233	16,500	39,555	361,912	0
	(ii)	0	0	0	0	0	0	0
CHERYL K WILSON	(i)	173,883	500	149	0	20,827	195,359	0
	(ii)	0	0	0	0	0	0	0
JAMES P CHRISTIAN	(i)	460,151	5,000	16,085	90,537	25,480	597,253	0
	(ii)	0	0	0	0	0	0	0
OWEN HOMER EREKSON	(i)	257,599	0	28,424	0	9,672	295,695	0
	(ii)	0	0	0	0	0	0	0
ROBERT P LEONE	(i)	251,374	0	69,798	0	26,913	348,085	0
	(ii)	0	0	0	0	0	0	0
JEFFREY D MITTIE	(i)	247,797	25,000	12,336	51,333	40,125	376,591	0
	(ii)	0	0	0	0	0	0	0
GARY A PATTERSON	(i)	1,638,882	15,000	308,888	15,500	40,092	2,018,362	0
	(ii)	0	0	0	0	0	0	0

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
SCHEDULE J	PART I, LINE 1A AND PART I, LINE 1B	First-class travel was not provided by TCU Charter travel was provided to Victor Boschini, Donald Whelan, Danny Morrison, James Christian, Christopher Del Conte, Jeffrey Mittie, and Gary Patterson for purposes of travel to certain athletic events and recruiting in accordance with Athletic department procedures and for certain fundraising activities as approved by the Chancellor and Associate Vice Chancellor for Advancement Social club dues and initiation fees were provided in accordance with employment contracts or approval by the Chancellor in accordance with the person's position The Vice Chancellor for Finance and Administration and the Associate Vice Chancellor and Controller review the Chancellor's expenses Other benefits listed in line 1a were provided following written policies and employment contracts Formal policies are in the process of being adopted to reflect prior practices Travel for companions was provided to Victor Boschini, James Christian, Danny Morrison, Jeffrey Mittie, and Gary Patterson and was taxed as a personal fringe benefit Travel for companions was provided to Victor Boschini and Raymond Nowell Donovan and such travel was considered to be for business purposes TCU provides the Chancellor with a home and requires him to use it as a condition of employment for the convenience of the University Therefore, no compensation has been included for such use The estimated value of the benefit is \$51,900 The Chancellor receives limited personal housekeeping services and has reimbursed TCU for the value of the personal services Social club dues were provided for Victor Boschini, Christopher Del Conte, Donald Whelan, Donald Mills, James Hille, Gary Patterson, Danny Morrison, James Christian, Owen Homer Erikson, and Jeffrey Mittie The personal value of the club dues was taxed as a personal fringe benefit Social club dues for business purposes were provided for Raymond Nowell Donovan
SCHEDULE J	Part I, LINE 4B	- \$89,167 in deferred compensation was accrued but not paid during 2009 as part of the \$60,000 deferred compensation arrangement for fiscal year 2009 ending 5/31/09 and as part of the \$110,000 deferred compensation arrangement for fiscal year 2010 ending 5/31/2010 for Victor Boschini The accrued amount will be vested as of 5/31/2016 if employed as Chancellor - \$30,000 in deferred compensation was accrued but not paid during 2009 for Brian Gutierrez The accrued amount will be vested as of 6/1/2010 if still employed as Vice Chancellor for Finance and Administration - Based upon the calendar year 2009 performance period, James Hille earned \$279,100 incentive compensation that was not paid during 2009 the accrued amount consists of \$111,640 deferred incentive compensation that will be vested as of 12/31/2011 if employed as chief investment officer and \$167,460 incentive compensation that will be paid in calendar year 2010 - \$75,000 in deferred compensation was accrued but not paid during 2009 for James Christian The accrued amount will be vested as of 6/1/2012 if employed as Head Men's Basketball Coach - \$48,333 in deferred compensation was accrued but not paid during 2009 for Jeffrey Mittie The accrued amount will be vested as of 3/31/2011 if employed as Head Women's Basketball Coach - Gary Patterson received \$91,001 Payment from a supplemental nonqualified retirement plan during 2009
SCHEDULE J	PART I, LINE 5A	- \$279,100 OF James Hille's accrued incentive compensation as chief investment officer is based upon investment earnings
SCHEDULE J	PART I, LINE 7	Non-fixed payments were made as follows - Christopher Del Conte received a \$40,000 signing bonus - Donald Mills received \$2,500 additional pay for adjunct faculty work - Cheryl Wilson received a \$500 stipend as division winner of Chancellor's staff award - Robert Leone received \$2,100 for work with the Neeley MBA Student Consulting project, \$15,000 for summer research funding, and \$24,125 for Wilson Chair in Marketing Stipend and research funding - Gary Patterson received \$15,000, James Christian received \$5,000, Jeffrey Mittie received \$25,000, and Danny Morrison received \$52,761 bonuses as a result of meeting athletics performance goals
SCHEDULE J	Part I, Line 8	Owen Homer Erikson was hired as the dean of the Neeley School of Business in 2008 and entered into a contract with TCU in July 2008, which was the first contract that he had signed with TCU That initial contract was effective during 2009 Christopher Del Conte was hired as Athletic Director in 2009 and entered into a contract with TCU in October 2009, which was the first contract that he had signed with TCU
SCHEDULE J	PART II, COLUMN B (iii)	Other Reportable Compensation for Victor Boschini, Raymond Nowell Donovan, Brian Gutierrez, James Hille, Jeffrey Mittie, Danny Morrison, Gary Patterson, and Donald Whelan includes pension restoration stipend payments specified in their contracts for amounts in excess of 403(b) maximum limits

Software ID:
Software Version:
EIN: 75-0827465
Name: TEXAS CHRISTIAN UNIVERSITY

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
VICTOR J BOSCHINI JR	(i)	597,602	0	52,187	105,667	131,059	886,515	0
	(ii)	0	0	0	0	0	0	0
RAYMOND NOWELL DONOVAN	(i)	351,304	0	28,077	0	40,883	420,264	0
	(ii)	0	0	0	0	0	0	0
BRIAN G GUTIERREZ	(i)	295,744	0	18,721	30,000	41,703	386,168	0
	(ii)	0	0	0	0	0	0	0
JAMES R HILLE	(i)	439,983	0	25,380	295,600	40,571	801,534	0
	(ii)	0	0	0	0	0	0	0
LARRY D LAUER	(i)	162,514	0	13,831	0	28,950	205,295	0
	(ii)	0	0	0	0	0	0	0
DONALD B MILLS	(i)	174,465	0	17,780	0	30,368	222,613	0
	(ii)	0	0	0	0	0	0	0
DANNY B MORRISON JR	(i)	252,846	52,761	44,511	0	15,448	365,566	0
	(ii)	0	0	0	0	0	0	0
WILLETT R STALLWORTH	(i)	183,617	0	1,043	15,000	22,686	222,346	0
	(ii)	0	0	0	0	0	0	0
TRACY D SYLER-JONES	(i)	141,397	0	8,304	0	26,906	176,607	0
	(ii)	0	0	0	0	0	0	0
DONALD J WHELAN JR	(i)	290,624	0	15,233	16,500	39,555	361,912	0
	(ii)	0	0	0	0	0	0	0
CHERYL K WILSON	(i)	173,883	500	149	0	20,827	195,359	0
	(ii)	0	0	0	0	0	0	0
JAMES P CHRISTIAN	(i)	460,151	5,000	16,085	90,537	25,480	597,253	0
	(ii)	0	0	0	0	0	0	0
OWEN HOMER EREKSON	(i)	257,599	0	28,424	0	9,672	295,695	0
	(ii)	0	0	0	0	0	0	0
ROBERT P LEONE	(i)	251,374	0	69,798	0	26,913	348,085	0
	(ii)	0	0	0	0	0	0	0
JEFFREY D MITTIE	(i)	247,797	25,000	12,336	51,333	40,125	376,591	0
	(ii)	0	0	0	0	0	0	0
GARY A PATTERSON	(i)	1,638,882	15,000	308,888	15,500	40,092	2,018,362	0
	(ii)	0	0	0	0	0	0	0

Schedule K (Form 990)	<div>Supplemental Information on Tax Exempt Bonds</div> <div>▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ▶ Attach to Form 990. ▶ See separate instructions.</div>	OMB No 1545-0047
		2009
		Open to Public Inspection

Department of the Treasury Internal Revenue Service	
Name of the organization TEXAS CHRISTIAN UNIVERSITY	Employer identification number 75-0827465

Part I

Bond Issues

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer	
							Yes	No	Yes	No
A	RED RIVER EDUCATION FINANCE CORPORATION S2005	73-2791247	756872CZ8	06-15-2005	34,280,000	TO REFINANCE SERIES 1997 BONDS		X		X
B	RED RIVER EDUCATION FINANCE CORPORATION S2006	73-2791247	756872DU8	02-15-2006	80,000,000	TO FINANCE CAMPUS CONSTRUCTION		X		X
C	RED RIVER EDUCATION FINANCE CORPORATION S2006A	73-2791247	756872DV6	12-01-2006	37,655,000	TO REFINANCE SERIES 1997 BONDS		X		X
D	RED RIVER EDUCATION FINANCE CORPORATION S2007	73-2791247	756872ET0	12-01-2007	40,000,000	TO FINANCE CAMPUS CONSTRUCTION		X		X
E	RED RIVER EDUCATION FINANCE CORPORATION S2010	73-2791247	756872GJ0	02-02-2010	29,265,000	TO FINANCE CONSTRUCTION/REFUNDING		X		X

Part II

Proceeds

		A		B		C		D		E	
1	Total proceeds of issue	33,237,012		80,000,000		34,387,137		40,581,334		30,361,240	
2	Gross proceeds in reserve funds	0		0		0		0		0	
3	Proceeds in refunding or defeasance escrows	0		0		0		0		0	
4	Other unspent proceeds	0		0		0		0		3,923,225	
5	Issuance costs from proceeds	677,868		346,846		400,552		185,797		401,129	
6	Working capital expenditures from proceeds	0		0		0		0		0	
7	Capital expenditures from proceeds	79,982,913		79,982,913				41,555,622		16,084,685	
8	Year of substantial completion	2008		2008		2009					
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
9	Were the bonds issued as part of a current refunding issue?		X		X		X		X	X	
10	Were the bonds issued as part of an advance refunding issue?	X			X	X			X		X
11	Has the final allocation of proceeds been made?	X		X		X		X			X
12	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X		X	

Part III

Private Business Use

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X				
2	Are there any lease arrangements with respect to the financed property which may result in private business use?		X		X		X				

Part III

Private Business Use (Continued)

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?		X		X		X				
3b	Are there any research agreements with respect to the financed property which may result in private business use?		X		X		X				
3c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?		X		X		X				
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 %		0 %		0 %					
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %		0 %		0 %					
6	Total of lines 4 and 5	0 %		0 %		0 %					
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		X		X					

Part IV

Arbitrage

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		X		X		X		X
2	Is the bond issue a variable rate issue?		X	X			X		X		X
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		X	X			X		X		X
b	Name of provider	MERRILL LYNCH		MERRILL LYNCH							
c	Term of hedge	30		30							
4a	Were gross proceeds invested in a GIC?		X	X			X		X		X
b	Name of provider	BAYERISCHELANDESBANK		BAYERISCHELANDESBANK							
c	Term of GIC	1 6		1 6							
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	X		X							
5	Were any gross proceeds invested beyond an available temporary period?		X		X		X		X		X
6	Did the bond issue qualify for an exception to rebate?		X	X			X		X	X	

Schedule L
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

▶ Complete if the organization answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V lines 38a or 40b.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization
TEXAS CHRISTIAN UNIVERSITY

Employer identification number

75-0827465

Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Description of transaction	(c) Corrected?	
			Yes	No

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 ▶ \$ _____

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$ _____

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c) Original principal amount	(d) Balance due	(e) In default?		(f) Approved by board or committee?		(g) Written agreement?	
	To	From			Yes	No	Yes	No	Yes	No
Total ▶ \$ _____										

Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of grant or type of assistance
NONE	NONE	17,340

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
AMR	TRUSTEE AS BOARD MEMBER	927,936	AIR TRAVEL		No
BUSINESS JET ACCESS	TRUSTEE AS OWNER	185,141	CHARTER AIR TRAVEL		No
WASTE MANAGEMENT	TRUSTEE AS OFFICER	265,680	WASTE REMOVAL		No
GOVISION	TRUSTEE AS OWNER	171,937	VIDEO SCREEN RENTALS		No
ANN LOUDEN	SPOUSE OF TRUSTEE	78,077	COMPENSATION		No

SCHEDULE M
(Form 990)

NonCash Contributions

OMB No 1545-0047

2009

Open to Public Inspection

►Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.
► Attach to Form 990.

Name of the organization
TEXAS CHRISTIAN UNIVERSITY

Employer identification number
75-0827465

Part I

Types of Property

	(a) Check if applicable	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d) Method of determining revenues
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	127	1,016,992	FAIR MARKET VALUE
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ► (<u>EQUIPMENT</u>)	X	3	43,168	FAIR MARKET VALUE
26 Other ► (<u>METEORITES</u>)	X	1	76,645	FAIR MARKET VALUE
27 Other ► (<u>COMPUTERS</u>)	X	1	20,000	FAIR MARKET VALUE
28 Other ► (<u>HORSES</u>)	X	2	25,000	FAIR MARKET VALUE
DONATED AUCTION				
Other ► (<u>ITEMS</u>)	X	0	0	0
Other ► (<u>MISCELLANEOUS</u>)	X	0	0	0

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

292

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?

30aNo

b If "Yes," describe the arrangement in Part II

31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

31Yes

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?

32aYes

b If "Yes," describe in Part II

33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
NONCASH CONTRIBUTIONS	SCHEDULE M, PART I, LINE 32A	CONTRIBUTIONS OF MARKETABLE SECURITIES ARE SOLD UPON RECEIPT BY A THIRD PARTY BROKER
OTHER	SCHEDULE M, PART I, LINE 33	DURING THE UNIVERSITY'S FISCAL YEAR, MULTIPLE CHARITABLE AUCTIONS WERE HELD BY DIFFERENT DEPARTMENTS OF THE UNIVERSITY WHERE APPROPRIATE, THE REVENUES AND EXPENSES FOR THESE EVENTS HAVE BEEN REPORTED ON SCHEDULE G NONCASH ITEMS WERE DONATED BY PATRONS OF THE UNIVERSITY AND THESE ITEMS WERE THEN SOLD DURING THE AUCTIONS, HOWEVER, THE VALUE OF THE DONATED ITEMS RECEIVED IS NOT REFLECTED ON TCU'S FINANCIAL STATEMENTS TCU ALSO RECEIVED OTHER MISCELLANEOUS NONCASH ITEMS DURING THE YEAR OF NOMINAL AMOUNTS THAT HAVE NOT BEEN REPORTED ON THE FINANCIAL STATEMENTS OR ON THIS RETURN

Additional Data

Software ID:
Software Version:
EIN: 75-0827465
Name: TEXAS CHRISTIAN UNIVERSITY

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93493105004401
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SCHEDULE O (Form 990) Department of the Treasury Internal Revenue Service	Supplemental Information to Form 990 Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ▶ Attach to Form 990.	OMB No 1545-0047
		2009
		Open to Public Inspection

Name of the organization TEXAS CHRISTIAN UNIVERSITY	Employer identification number 75-0827465
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Identifier	Return Reference	Explanation
OTHER PROGRAM SERVICES	FORM 990, PART III, LINE 4D	All other program services includes research and academic support Research consists of expenditures for research and development activities that are funded by grants or contracts from Federal, state or local governments, foundations or other outside parties Academic support consists of the operation of the University's central library system, writing center, instructional and academic services, academic affairs, and the operation of technology resources for the campus community The central library system offers students and faculty access to over 1.5 million books and audio-visual materials, and a number of collections

Identifier	Return Reference	Explanation
LOBBYING EXPENSES	FORM 990, PART IV, LINE 3	THIS ORGANIZATION PAID MEMBERSHIP DUES TO THE INDEPENDENT COLLEGES AND UNIVERSITIES OF TEXAS AND THE NATIONAL ASSOCIATION OF INDEPENDENT COLLEGES AND UNIVERSITIES IN THE AMOUNT OF \$88,420 DURING THE FISCAL YEAR THESE DUES WERE PAID TO ORGANIZATIONS WHICH MAY HAVE ENGAGED IN LOBBYING ACTIVITIES HOWEVER, NO DUES WERE SPECIFICALLY ALLOCATED TO LOBBYING COSTS

Identifier	Return Reference	Explanation
FAMILY AND BUSINESS RELATIONSHIPS	FORM 990, PART VI, SECTION A, LINE 2	Brenda Cline and Kimbell Fortson Wynne have a business relationship with each other (Kimbell Art Foundation) Alan D. Friedman has a business relationship with Luther King and Mark Johnson (Luther King Capital Management and Mary Potishman Lard Trust) Mark Johnson and Luther King have a business relationship with each other (Luther King Capital Management) G. Malcolm Louden and F. Howard Walsh, Jr. have a business relationship with each other Bruce Hunt and Trevor Rees-Jones have a business relationship with each other (Highlands Bancshares, Inc.)

Identifier	Return Reference	Explanation
SIGNIFICANT CHANGES TO ORGANIZATIONAL DOCUMENTS	FORM 990, PART VI, SECTION A, LINE 4	AT ITS NOVEMBER 12, 2010 MEETING, THE BOARD OF TRUSTEES VOTED TO EFFECTUATE AN AMENDMENT TO THE ARTICLES OF INCORPORATION TO BE CONSISTENT WITH THE MIRROR BY-LAW PROVISION THAT REQUIRES AT LEAST ONE-TENTH OF THE MEMBERS OF THE BOARD OF TRUSTEES TO BE MEMBERS IN GOOD STANDING OF THE CHRISTIAN CHURCH (DISCIPLES OF CHRIST) IN ADDITION, THE BOARD AMENDED THE ARTICLES OF INCORPORATION TO CONFORM TO THE RECENTLY ENACTED TEXAS BUSINESS ORGANIZATIONS CODE, WHICH REPLACES THE TERM "ARTICLES OF INCORPORATION" WITH THE TERM "CERTIFICATE OF FORMATION" SIMILARLY, THE BY-LAWS WERE AMENDED TO REPLACE ALL REFERENCES THEREIN TO "CHARTER" AND "ARTICLES OF INCORPORATION" WITH "CERTIFICATE OF FORMATION" FOR THE PURPOSES OF CONSISTENCY

Identifier	Return Reference	Explanation
OFFICER, DIRECTOR OR TRUSTEE DIFFERENCES	FORM 990, PART VI, SECTION A, LINE 9A	RATHER THAN THE ORGANIZATION'S MAILING ADDRESS, THE FOLLOWING INDIVIDUALS CAN BE REACHED AT THE FOLLOWING ADDRESSES: DANNY MORRISON 800 S. Mint Street Charlotte, North Carolina 28202

Identifier	Return Reference	Explanation
PROCESS USED TO REVIEW FORM 990	FORM 990, PART VI, SECTION B, LINE 11A	Form 990 is reviewed internally by TCU's financial management, including the University's chief financial officer, before being presented to the University's Audit Committee for review TCU management provides specific disclosures relating to individual trustees, officers, key employees, and highly compensated employees to the affected individuals for their review The University's Audit Committee and Chancellor review Form 990 before it is distributed to all other trustees After review at its spring meeting, the Audit Committee authorizes distribution of Form 990 to all trustees prior to filing with the IRS The Form 990 review process by the Audit Committee and distribution to all trustees has been formally incorporated into TCU's Audit Committee charter

Identifier	Return Reference	Explanation
COMPLIANCE WITH WRITTEN CONFLICT OF INTEREST POLICY	FORM 990, PART VI, SECTION B, LINE 12C	TCU has written conflict of interest policies for all employees as well as for trustees Officers, trustees, key employees, and highly compensated employees receive a written copy of the conflict of interest policy on an annual basis, along with a list of the names of other officers, trustees, key employees, and highly compensated employees They also receive a conflict of interest statement that must be completed and signed and returned to the Chancellor The statement requires each individual to disclose whether they have any conflicts of interest and to describe the nature of any such conflicts The statement also requires the individual to disclose family relationships and business relationships with TCU as well as with other officers, trustees, key employees, or highly compensated employees The Chancellor's office follows up to ensure that a signed conflict of interest statement is received from each affected individual The Chancellor and the Chair of the Board of Trustees review each statement Any potential conflicts are also reviewed with TCU's legal counsel The statements are also provided to the finance department for review and for Form 990 disclosure purposes With respect to specific transactions involving an existing or potential conflict of interest, the policy requires disclosure to be made at the earliest possible time and annually after that In accordance with the policy, trustees or officers cannot vote on, nor participate in discussing, any matter in which they have a conflict of interest, except to provide information The conflict of interest policy for TCU employees is included in TCU's Code of Conduct and is available on TCU's Human Resources website, in addition to the related Conflict of Interest Disclosure Form In accordance with the conflict of interest policy, employees must disclose potential conflicts of interest as soon as possible after they realize that a conflict or potential conflict may have arisen The disclosure must detail the potential or real conflict of interest and explain how the conflict will be managed, reduced, or eliminated Conflict of Interest Disclosure Forms for employees are submitted to the office of the chief financial officer and are reviewed by TCU's financial management If a conflict or potential conflict of interest is reported and allowed to exist under the review of the finance office, it is required that the conflict or potential conflict be reconsidered annually until it is resolved

Identifier	Return Reference	Explanation
WRITTEN DOCUMENT RETENTION AND DESTRUCTION POLICY	PART VI, SECTION B, LINE 14	TCU IS IN THE PROCESS OF DEVELOPING A WRITTEN DOCUMENT RETENTION AND DESTRUCTION POLICY

Identifier	Return Reference	Explanation
DETERMINING COMPENSATION OF CHANCELLOR	FORM 990, PART VI, SECTION B, LINE 15A	TCU has established the following procedures for determining executive compensation for the Chancellor and to assure that the compensation meets the rebuttable presumption of reasonableness standard TCU's Human Resources department annually reviews data from four national salary surveys and provides annual salary survey compensation and benefit data to the compensation subcommittee of the Executive Committee for use in determining the Chancellor's salary The Human Resources department also reviews 990 data submitted to the IRS from other private universities to review annual salary information as well as deferred compensation and benefits data In accordance with the Executive Committee charter of the Board of Trustees, the Chair of the Board appoints a subcommittee of the Executive Committee of the Board annually to assure that compensation for the Chancellor is reasonable and that adequate documentation is maintained for supporting the reasonableness of compensation paid The subcommittee's charge includes reviewing the Chancellor's self-evaluation, reviewing any other materials submitted by the Chancellor as part of the evaluation, considering any specific requests put forth by the Chancellor, and reviewing the compensation parameters currently applied to the Chancellor The subcommittee meets with the Chancellor to discuss performance and subsequently submits a report to the Chair of the Board which includes an assessment of the Chancellor's performance as well as a salary and benefits recommendation for the coming academic year The Chair of the Board considers the recommendations of the subcommittee and makes a final evaluation of the Chancellor's performance to the Executive Committee of the Board in an Executive Session and informs the Chancellor of the outcomes of that session The Chair of the Board advises the full Board at the next scheduled meeting that the evaluation process was conducted and completed as set forth in the Executive Committee charter This process was last undertaken for the Chancellor's compensation in 2010

Identifier	Return Reference	Explanation
DETERMINING COMPENSATION OF OTHER OFFICERS AND KEY EMPLOYEES	FORM 990, PART VI, SECTION B, LINE 15B	TCU has established the following procedures for determining executive compensation for other officers and key employees In accordance with the Executive Committee charter of the Board of Trustees, the Chancellor is responsible for performing annual evaluations and setting salaries for senior administrative officers, subject to limitations set in the budget approved by the full Board The Chancellor provides a summary of the annual evaluations and salary determinations to the Executive Committee during a scheduled meeting and cites reliable and independent comparability data upon which salary determinations are based The Chancellor maintains relevant documentation used for salary determinations To facilitate the Chancellor's responsibilities, TCU's Human Resources department annually reviews four sources of salary survey data for salary comparison purposes with TCU's executive level positions Each spring when the new survey data is released, TCU's Human Resources department reviews the data and summarizes the results into a report identifying salary information for the following positions: Chancellor, Vice Chancellors, Chief Investment Officer, Senior Alternative Assets Manager, Deans, Key Employees, and Unit Heads whose jobs can be matched to survey data Each year the supervising administrator meets with subordinates and evaluates their performance This evaluation becomes the basis for determining the amount of the merit increase to be awarded using the salary survey summary of data as a guideline for making this decision This process was last undertaken for officers and other senior employees in 2010

Identifier	Return Reference	Explanation
GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS	FORM 990, PART VI, SECTION C, LINE 19	TCU does not make its governing documents or financial statements available to the public TCU's conflict of interest policy is included in TCU's Code of Conduct and is available to the public via TCU's Human Resources website

Identifier	Return Reference	Explanation
DESCRIPTION OF ACTIVITIES OUTSIDE OF THE US	SCHEDULE F, PART I, LINE 3, COLUMN (E)	REGION SPECIFIC TYPE OF ACTIVITY ----- CENTRAL AMERICA/CARIBBEAN STUDY ABROAD, RECRUITING, COMPETITION EAST ASIA AND THE PACIFIC STUDY ABROAD, RECRUITING EUROPE STUDY ABROAD, RECRUITING, STUDENT DEVELOPMENT, COMPETITION NORTH AMERICA STUDY ABROAD, RECRUITING, STUDENT DEVELOPMENT, RESEARCH, CONFERENCES RUSSIA AND THE NEWLY INDEPENDENT STATES PERFORMANCE SOUTH AMERICA STUDY ABROAD, RECRUITING, STUDENT DEVELOPMENT SOUTH ASIA RECRUITING, CONFERENCES, SPEAKERS, RESEARCH SUB-SAHARAN AFRICA STUDY ABROAD

Identifier	Return Reference	Explanation
PRIVATE BUSINESS USE	FORM 990, SCHEDULE K, PART I, LINE B	THE RED RIVER EDUCATION FINANCE CORPORATION S2006 BOND ISSUE FINANCED CAMPUS CONSTRUCTION TCU ELECTED TO USE PRIVATE FUNDING FOR ANY PORTION OF THE FACILITIES WHERE PRIVATE BUSINESS USE MAY OCCUR, LEAVING THE BOND PROCEEDS TO BE USED EXCLUSIVELY FOR THE REMAINING NON-PRIVATE-USE AREAS

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization
TEXAS CHRISTIAN UNIVERSITY

Employer identification number
75-0827465

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
MCM FUNDING LLC 7106 NORTHAVEN ROAD DALLAS, TX 75230 27-0632967	REAL ESTATE	TX	24,100	401,500	TCU

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	
							Yes	No		Yes	No

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b Gift, grant, or capital contribution to other organization(s)

c Gift, grant, or capital contribution from other organization(s)

d Loans or loan guarantees to or for other organization(s)

e Loans or loan guarantees by other organization(s)

f Sale of assets to other organization(s)

g Purchase of assets from other organization(s)

h Exchange of assets

i Lease of facilities, equipment, or other assets to other organization(s)

j Lease of facilities, equipment, or other assets from other organization(s)

k Performance of services or membership or fundraising solicitations for other organization(s)

l Performance of services or membership or fundraising solicitations by other organization(s)

m Sharing of facilities, equipment, mailing lists, or other assets

n Sharing of paid employees

o Reimbursement paid to other organization for expenses

p Reimbursement paid by other organization for expenses

q Other transfer of cash or property to other organization(s)

r Other transfer of cash or property from other organization(s)

Yes

No

1a

1b

1c

1d

1e

1f

1g

1h

1i

1j

1k

1l

1m

1n

1o

1p

1q

1r

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		

Schedule R (Form 990) 2009

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Additional Data

Software ID:
Software Version:
EIN: 75-0827465
Name: TEXAS CHRISTIAN UNIVERSITY

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services					
(Code) (Expenses \$	26,538,492	including grants of \$	0) (Revenue \$	3,337,739)
PROGRAM SRVCS - ACADEMIC SUPPORT					
(Code) (Expenses \$	7,252,464	including grants of \$	0) (Revenue \$	0)
PROGRAM SRVCS - RESEARCH					

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)							(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former				
VICTOR J BOSCHINI JR CHANCELLOR	40 0	X		X				649,789	0	236,726	
ALLIE BETH MCMURTRY ALLMAN TRUSTEE	4 0	X						0	0	0	
AMY ROACH BAILEY TRUSTEE	4 0	X						0	0	0	
PETER L BERMONT TRUSTEE	2 0	X						0	0	0	
BRENDA ALMES CLINE TRUSTEE	4 0	X						0	0	0	
RONALD W CLINKSCALE TRUSTEE	4 0	X						0	0	0	
J KELLY COX TRUSTEE	2 0	X						0	0	0	
LOU HILL DAVIDSON TRUSTEE	2 0	X						0	0	0	
JOHN F DAVIS III TRUSTEE	2 0	X						0	0	0	
AR BUDDY DIKE TRUSTEE	2 0	X						0	0	0	
MARCIA FULLER FRENCH TRUSTEE	2 0	X						0	0	0	
ALAN D FRIEDMAN TRUSTEE	4 0	X						0	0	0	
RAFAEL G GARZA TRUSTEE	2 0	X						0	0	0	
CHARLES L GEREN TRUSTEE	2 0	X						0	0	0	
NICK A GIACHINO TRUSTEE	2 0	X						0	0	0	
KENNETH J HUFFMAN TRUSTEE	2 0	X						0	0	0	
BRUCE W HUNT TRUSTEE	2 0	X						0	0	0	
MARK L JOHNSON TRUSTEE	4 0	X						0	0	0	
ANN MCARRON JONES TRUSTEE	2 0	X						0	0	0	
J LUTHER KING JR CHAIRMAN	6 0	X						0	0	0	
J ROGER KING TRUSTEE	4 0	X						0	0	0	
G MALCOLM LOUDEN TRUSTEE	2 0	X						0	0	0	
MARY RALPH LOWE TRUSTEE	4 0	X						0	0	0	
KIT TENNISON MONCRIEF TRUSTEE	2 0	X						0	0	0	
RONALD C PARKER TRUSTEE	2 0	X						0	0	0	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ROGER RAMSEY TRUSTEE	2 0	X						0	0	0
JERROL J RAY TRUSTEE	2 0	X						0	0	0
TREVOR D REES-JONES TRUSTEE	2 0	X						0	0	0
JOAN GLUSING ROGERS TRUSTEE	2 0	X						0	0	0
MATTHEW K ROSE TRUSTEE	4 0	X						0	0	0
BILLY ROSENTHAL TRUSTEE	2 0	X						0	0	0
CLARENCE SCHARBAUER III VICE CHAIR	4 0	X						0	0	0
PATRICIA PENROSE SCHIEFFER TRUSTEE	2 0	X						0	0	0
EDGAR H SCHOLLMAIER TRUSTEE	2 0	X						0	0	0
ROY C SNODGRASS III TRUSTEE	2 0	X						0	0	0
WILLIAM E STEELE III TRUSTEE	2 0	X						0	0	0
DUER WAGNER III TRUSTEE	2 0	X						0	0	0
LISSA NOEL WAGNER TRUSTEE	2 0	X						0	0	0
F HOWARD WALSH JR TRUSTEE	2 0	X						0	0	0
ROGER WILLIAMS TRUSTEE	2 0	X						0	0	0
RICK L WITTENBRAKER TRUSTEE	4 0	X						0	0	0
ROBERT J WRIGHT TRUSTEE	4 0	X						0	0	0
KIMBELL FORTSON WYNNE TRUSTEE	2 0	X						0	0	0
REV DANI L CARTWRIGHT TRUSTEE	2 0	X						0	0	0
CHRISTOPHER D CURTIS TRUSTEE	2 0	X						0	0	0
COLBY D SIRATT TRUSTEE	2 0	X						0	0	0
JOHN T WOOLDRIDGE TRUSTEE	2 0	X						0	0	0
RAYMOND NOWELL DONOVAN PROVOST VC ACADEMIC AFFAIRS	40 0			X				379,381	0	40,883
BRIAN G GUTIERREZ VC FINANCE AND ADMIN	40 0			X				314,465	0	71,703
LARRY D LAUER VC GOVERNMENT AFFAIRS	40 0			X				176,345	0	28,950

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
DONALD B MILLS VC STUDENT AFFAIRS	40 0			X				192,245	0	30,368
TRACY D SYLER-JONES VC MARKETING & COMMUNICATION	40 0			X				149,701	0	26,906
DONALD J WHELAN JR VC UNIV ADVANCEMENT	40 0			X				305,857	0	56,055
KAREN M BAKER BOARD SECRETARY	40 0			X				125,158	0	22,521
CHRISTOPHER M DEL CONTE ATHLETIC DIRECTOR	40 0				X			108,807	0	6,832
JAMES R HILLE CHIEF INVESTMENT OFFICER	40 0				X			465,363	0	336,171
DANNY B MORRISON JR ATHLETIC DIRECTOR	40 0				X			350,118	0	15,448
WILLETT R STALLWORTH ASSOC VC FACILITIES	40 0				X			184,660	0	37,686
CHERYL K WILSON ASSOC VC & CONTROLLER	40 0				X			174,532	0	20,827
JAMES P CHRISTIAN MENS BASKETBALL COACH	40 0					X		481,236	0	116,017
OWEN HOMER EREKSON DEAN	40 0					X		286,023	0	9,672
ROBERT P LEONE PROFESSOR	40 0					X		321,172	0	26,913
JEFFREY D MITTIE WOMENS BASKETBALL COACH	40 0					X		285,133	0	91,458
GARY A PATTERSON HEAD FOOTBALL COACH	40 0					X		1,962,770	0	55,592

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
TUITION AND FEES		241,167,638	241,167,638		
RESIDENTIAL ADMINISTRATION		21,979,625	21,979,625		
DINING SERVICES		13,409,520	13,409,520		
ATHLETICS AND CAMPUS RECREATION	713,940	14,382,047	13,864,580	517,467	
UNIVERSITY BOOKSTORE		1,567,649	1,567,649		